

LSCB BUSINESS PLAN 2018 TO 2019

1. INTRODUCTION

The three-year LSCB business plan has been extended as the Board prepares for the implementation of the Children and Social Work Act 2017 and Working Together 2018. The aims, objectives and priority work streams will mostly remain the same as in the last three years with a few modifications since some developments have been achieved and now requires maintaining and embedding over the next year. A new aim has been included to have a plan in place setting out Sutton's multi-agency safeguarding arrangements by the end of next business year. The progress of the priorities are reviewed in the annual assessment of the Board's effectiveness, and goes into the LSCB Annual Report to set the direction for the following year. The plan is a 'living document' and will be updated to respond to emerging and changing policy and business priorities during the business year 1 April 2018-31 March 2019.

2. AIMS AND OBJECTIVES

Aim 1	To ensure that safeguarding policy, practice and multi-agency practice developments are focused on keeping children safe from harm and promote their development and well-being.
Aim 2	To contribute to effective partnership working and the development of strategies and plans that have an impact on children and young people with other strategic Boards in the London Borough of Sutton.
Aim 3	To maintain the effectiveness of the LSCB through well-coordinated responses to national, regional and local policy and practice developments, and Serious Case Reviews (SCRs) and other learning reviews to drive practice improvements.
Aim 4	To ensure that new arrangements are in place to implement the Children and Social Work Act 2017 and Working Together 2018.
Objective 1	To embed children and young people participation processes to ensure that they have their voice heard, understood and acted upon in strategies, plans and service developments.
Objective 2	To embed a culture of evidence based scrutiny and challenge of strategic leadership and operational activities to strengthen the multi-agency safeguarding partnership.
Objective 3	To develop the outcome based approach to multi-agency scrutiny and challenge to have greater impact on areas that require further development.

Objective 4	To review existing multi-agency safeguarding arrangements and develop a plan in consultation with all stakeholders to comply with new legislation and statutory guidance.
2. WORKSTREAMS	
3.1 EXPLANATION	
The plan has defined priority work streams which are linked to: statutory and national policy requirements, quality criteria for an effective LSCB and the need to respond effectively to local needs in line with Working Together to Safeguard Children guidance and the London Child Protection procedures.	
WORK STREAM 1	ENSURING BOARD EFFECTIVENESS - LEADERSHIP, MANAGEMENT AND CO-ORDINATION AND CHILDREN'S VOICES
3.2 DESCRIPTION	
This work stream is intended for all activities relating to the Independent LSCB Chair, Chairs' Steering Group and LSCB Business management team in respect of the Board's role, responsibilities and functions. It also contains cross-cutting activities concerning children that relate to other Strategic Boards.	
3.3 PRIORITIES	
Priority 1	To undertake leadership development and strategy developments in the following four areas: preventing self-harm, the impact of domestic violence on children, neglect, and the areas covered within the contextual safeguarding framework.
Priority 2	To implement the LSCB children and young people engagement model and further embed the approach in the plan for future multi-agency safeguarding arrangements.
Priority 3	To review the LSCB quality assurance framework, including the dataset, to have increased impact on the scrutiny and challenge function.
Priority 4	To review the LSCB communication strategy to ensure it is fully aligned to strategic priorities and has an impact on raising awareness to promote the welfare and safeguarding children.
Priority 5	To hold a LSCB school leadership event to consult on Working Together 2018 requirements and the plan for multi-agency safeguarding arrangements.
Priority 6	To contribute to the Listening event with voluntary and community sector groups and consult on priorities for the plan for multi-agency safeguarding arrangements.

WORK STREAM 2		STRENGTHENING GOVERNANCE AND RELATIONSHIPS WITH OTHER STRATEGIC BOARDS (Suttons Corporate Parenting Forum, Children’s Trust Board, Joint Health and Well-being Board, Sutton Safer Partnership, Sutton Safeguarding Adults Board).
3.4 DESCRIPTION		
This work stream is to ensure compliance with the Sutton LSCB constitution and that there are effective relationships with strategic Boards ¹ that share safeguarding responsibilities for children, parents and to address safeguarding concerns within the wider community.		
3.5 PRIORITIES		
Year 1		
Priority 1	To contribute to the joint annual meeting with other strategic Boards to set and take forward shared priorities in cross-cutting safeguarding areas.	
Priority 2	To contribute to, and seek assurance that the Council’s Domestic Violence (DV) Transformation Board fully consider the needs of children and young people in the DV and Violence Against Women and Girls (VAWG) strategy.	
Priority 3	To contribute to, and seek assurance that the local authority Suicide Prevention strategy fully consider the needs of young people and their families.	
WORK STREAM 3		ENSURING WORKING TOGETHER TO SAFEGUARD CHILDREN (2015) COMPLIANCE
3.6 DESCRIPTION		
This work stream is intended to capture the statutory responsibilities within the Working Together (WT 2015) statutory guidance, and the levels for the different types of assessment and services to be commissioned and delivered for children. This includes services for children who have been or may be sexually exploited, children who have undergone or may undergo female genital mutilation (FGM) and children who have been or may be radicalised.		
3.7 PRIORITIES		
Year 1		

¹ Suttons Corporate Parenting Forum, Children’s Trust Board, Joint Health and Well-being Board, Sutton Safer Partnership, Sutton Safeguarding Adults Board

Priority 1	To undertake a review of the requirements under Working Together 2018 and the Child Death Overview statutory guidance to set out requirements for the governance and constitution of the multi-agency safeguarding partnership.
Priority 2	To seek assurance that the Early Help Partnership Board fulfils the statutory duties in Working Together 2015 and are fully engaged in the plans for multi-agency safeguarding arrangements under new legislation and guidance.
Priority 3	To further embed the learning from local Serious Case Reviews (SCRs) and other learning reviews, and take forward new learning from the Case review subgroup and Quality Assurance activities.
WORK STREAM 4 DEVELOPING AND EMBEDDING A ROBUST LSCB QUALITY ASSURANCE FRAMEWORK	
3.8 DESCRIPTION	
This work stream comprises priorities that relate to the Board's scrutiny and challenge function of individual organisations' S.11 and other duties for safeguarding and promoting the welfare of children. It covers the wider safeguarding local performance monitoring approach within individual agencies and the LSCB partnership, including the LSCB dataset.	
3.9 PRIORITIES	
Year 1	
Priority 1	To review the existing Quality Assurance framework to ensure it is fit for purpose in the transition to new arrangements.
Priority 2	To introduce regular self-assessments on the effectiveness of Board partners' response in three priority areas: Domestic Violence, Neglect and the areas covered within the contextual safeguarding framework.
Priority 3	To implement the findings from the S.11 audit and seek assurance that the action plans have been completed.
Priority 4	To set up a task & finish group to review MASH and Children's Social Care performance reporting and any other requirements under the new Ofsted inspection framework.
WORK STREAM 5 IDENTIFYING AND ADDRESSING LOCAL SAFEGUARDING NEEDS TO IMPROVE CHILD OUTCOMES	
3.10 DESCRIPTION	

This work stream is concerned with addressing local safeguarding priorities arising from the LSCB dataset, single agency performance management systems, S.11 audits and thematic case audits.

3.11 PRIORITIES

Year 1

Priority 2	To develop a Child Exploitation strategy in collaboration with strategic partners and review the current arrangements for the Multi-Agency Sexual Exploitation (MASE) Operational and Strategic groups to transform into Multi-Agency Child Exploitation (MACE) arrangements.
Priority 3	To ensure and support the development of local practice guidance in specialist safeguarding areas, including the contextual safeguarding framework, FGM multi-agency statutory guidance, PREVENT duty and associated guidance and priorities and Domestic Violence operating protocols.
Priority 4	To start the implementation of the NSPCC Harmful Sexual Behaviour (HSB) Framework.
Priority 3	To roll-out an improved and expanded LSCB training programme and e-learning modules and target agencies where there is a low take up (statutory, third sector and commissioned services).
Priority 4	To seek opportunities to join up policy and practice developments across adult services, Adult Safeguarding Board and the community safety partnership.